### Willing and Able: The Commitment to Excellence

Mike Mayer, PhD 919-304-0018 mikem@cra.cc

**Derrick Dufresne** 314-606-8400 cra@aol.com

### Objectives:

- 1. Identify effective methods for the practical application of concepts related to improving the delivery of services for persons with developmental disabilities
- 2. Discuss the ethical issues related to persons with developmental disabilities
- 3. Identify and emphasize attitudes that enhance the opportunities for persons with DD to achieve their optimal potential
- 4. Develop strategies to promote community inclusion in meeting the needs of persons with developmental disabilities.

Notes:

# Willing & Able: The Commitment to Excellence

Derrick Dufresne Mike Mayer Senior Partners



www.cra.cc

# Just because you COULDN'T doesn't mean you CAN'T KILL THE CAN'T!

## Why?

 Why do we hire marginal people and expect that they will not have a negative impact on the people they are supposed to be helping, our existing workforce, our organizational outcomes, our supervisory workload, our regulatory problems, our bottom line, and the overall culture of the organization?

- Anon.

## **Top Reasons for Turnover**

- 1. Poor supervisors
- 2. Poor/no job training
- 3. Poor working relationships with peers
- 4. Peers not doing their jobs
- 5. Feeling disrespected
- 6. Changes in work expectations
- 7. Can't manage time and expectations
- 8. Working more on paperwork than people
- 9. Doing stupid things customers don't like
- 10. Conflicts with other jobs/family obligations

## The Willing and Able Matrix: 10/40 Window

	Able	Unable
Willing	Willing and Able	Willing and Unable
	10%	40%
Unwilling	Unwilling and Able	Unwilling and Unable
	40%	10%

ماما

Mayer/Dufresne © CRA - 2009 5

## **Some Comments**

- Willing and Able become the teachers.
- Willing and Unable become the learners.
- Unwilling and Able- Most potentially dangerous – They are the most damaging to morale. Must monitor closely...
- Unwilling and Unable is unacceptable.
   They will continue to consume inordinate amounts of supervisory time. Move them on...

# Reasonable Effort With Able Unable Willing and Able Willing and Unable Leading Learning Unwilling and Able Unwilling and Unable

Leaching

Mayer/Dufresne

Leaving

7

# High Retention Agency Employees Report:

- Climate of high social support, trust, concern
- 2. Open communication
- 3. Creative problem-solving
- 4. No fear
- Commitment to support and complement decisions
- Achievement in individual and organizational goals in adequate balance
- 7. Inter-dependence and team effort

## Who to hire/contract with?

- 1. People who like people & are connected
- 2. People connected to their community
- 3. People with a deep respect for humanity
- 4. People who have a warm and gentle spirit
- 5. People who like to learn and love life despite the problems.
- People who have a positive outlook regarding problems...they can and will be solved.

## Some Model Agencies...

- Use people who have disabilities as good screeners of potential staff who do not meet the above criteria.
- Do not hire experience or education.
- Use "Mentors"
- Focus on the right kind of training
- Assure right management/supervisor skills and attitude
- Reward excellence not "acceptable"

# Stealth Mental Health Principles for Working Effectively with Staff

- 1. It must be fun to learn and to take risk.
- 2. Relevancy is the issue
- 3. Don't give conflicting sets of directions
- 4. Know the "language"
- 5. Be certain directions fit the context & the context fits the directions.
- 6. If its obvious it is <u>not</u> stealth.
- 7. Attitude is everything.

## **6 Factors for Success**

- Respect
- Understanding/Empathy
- Enthusiasm
- Flexibility/Adaptability
- Creativity
- Organization

## The New Competencies

- When we get real, we'll teach real things, and they'll live real lives.
- When we teach how to make choices about things that matter to them, they'll make better choices.
- When we enable an understanding of responsibility through application in the real world, they will be more Response Able.

## The New Competencies

- When we teach how to have relationships with others who aren't paid to be with them, they'll live more happily with others.
- When we respect their humanity, they'll become part of our community